

CTAP- Community Technical Assistance Program

Appendix 2

Summary of Recommendations

Results from May 31 Community Meeting Activity

A.	Theme A: Community Infrastructure								
A.1.	Sub-Theme 1: Funding and Delivering Municipal Services								
A.1.1.	Action Category 1: Provide tools technical assistance and training to local governments and school boards to assist them in preparing for future infrastructure and service needs.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.1.1.1.	Action Step 1: Conduct audits/assessments of the current state of municipal and school infrastructure that takes into account the ability to meet projected population growth.	1	X				UNH T ² has data collection tools for roadway infrastructure (Bob Strobel), Greater involvement of agri./com. garden reps. Look for ongoing & start-up projects that will effect hunger & food security (Roger Charbonneau; Casey Dritwoksett (sp?) Manchester Comm. Garden & Edu Center); RPC	36	3
A.1.1.2.	Action Step 2: Update tools and models that local governments can use to estimate future growth.	2		X				—	—
A.1.1.3.	Action Step 3: Educate municipal officials and the public on their master plans and other planning and development decisions.	3	X				Use OEP conferences, topic at use NHLGC annual conf. in Nov; RPC, OEP; Local Gov. Center	37	0
A.1.1.4.	Action Step 4: Assist local government in developing and/or updating Master Plans.	4	X				RPC	28	0
<i>Action Category Continued on the Next Page</i>									

A.1.1.5.	Action Step 5: Assist local government in developing and/or updating Capital Improvement Plans (CIP's). Coordinate capital budgets with operating budgets.	5		X					-	-
General Leveraging Opportunities for this Action Category:										
Use agencies who may have low cost loans; NH Municipal association; UNH; NHTI; Funding and delivering municipal sources (tools: use existing programs ex. LGC training-municipal); LGC.										

A.	Theme A: Community Infrastructure									
A.1.	Sub-Theme 1: Funding and Delivering Municipal Services									
A.1.2.	Action Category 2: Assist local governments in identifying alternative external funding sources for infrastructure expansion and services.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.1.2.1.	Action Step 1: Provide technical assistance to local governments in funding requests and applying for external funding for infrastructure expansion and services.	1	X				HUD Grant Training Courses & CTAP Grant writer Services; RPC	35	5	
General Leveraging Opportunities for this Action Category:										
DOT/DES/DRED/OEP team with RPC's to inventory and document funding sources; Government Finance Officials Association; LGC.										

A.	Theme A: Community Infrastructure									
A.1.	Sub-Theme 1: Funding and Delivering Municipal Services									
A.1.3.	Action Category 3: Support local government efforts to develop and adopt a system of alternative revenue generating sources for capital costs of infrastructure e.g. impact fees user fees.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.1.3.1.	Action Step 1: Identify current revenue sources and levels of revenue from each source and their associated budget items.	1	X				NHDOR	22	0	
A.1.3.2.	Action Step 2: Conduct workshops for town officials to explore alternative revenue.	2		X				–	–	
A.1.3.3.	Action Step 3: Increase public awareness and public buy-in on benefits of alternative revenue sources and how they can be implemented.	3		X				–	–	
A.1.3.4.	Action Step 4: Identify local alternative revenue sources.	4	X				NHDOR	22	0	
A.1.3.5.	Action Step 5: Assist local governments in preparing proposed ordinances and warrants to obtain approval at municipal meetings.	5			X			–	–	
A.1.3.6.	Action Step 6: Explore the idea of a regional system for collecting and administering alternative revenue sources.	6				X		–	–	
General Leveraging Opportunities for this Action Category:										
Urban land Institution; Local Government Center; Tax Incentive Financing Programs.										

A.	Theme A: Community Infrastructure									
A.1.	Sub-Theme 1: Funding and Delivering Municipal Services									
A.1.4.	Action Category 4: Engage in dialogue with community members.									May 31 voting
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.1.4.1.	Action Step 1: Undertake community outreach efforts to gauge community member's expectations of municipal and school services.	1		X				–	–	
A.1.4.2.	Action Step 2: Provide clear and concise information to the public about costs of providing different levels of services.	2		X				–	–	
General Leveraging Opportunities for this Action Category:										
DOT/RPC expand training on CSS and communication and facilitation; Professional Facilitator Organizations; NH Charitable Foundation.										

A.	Theme A: Community Infrastructure									
A.1.	Sub-Theme 1: Funding and Delivering Municipal Services									
A.1.5.	Action Category 5: Other Activities.									May 31 voting
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.1.5.1.	Action Step 1: Identify needs for installation, extending, and upgrading municipal water and sewer system for higher density housing and economic development.	1		X				–	–	
General Leveraging Opportunities for this Action Category:										
none.										

General Leveraging Opportunities for this Sub-Theme: Josiah Bartlett Center on Public Policy--past ideas, new ideas, old studies; Intergovernmental collaboration for snow plowing, trash pick-up, sewer, etc...possibly reduce personnel but not lose service; DRED; RPC's.

A.	Theme A: Community Infrastructure									
A.2.	Sub-Theme 2: Regional Cooperation									
A.2.1.	Action Category 1: Explore mechanisms for promoting regional cooperation among communities to help address infrastructure and service needs.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.2.1.1.	Action Step 1: Facilitate multi-regional dialogues focused on specific infrastructure and service needs e.g. transportation through a series of forums and meetings that include all key stakeholders (similar in concept to Planners' Roundtables).	1	X				RPC, LGC; work w/ DOT statistics to determine the impact on town's emergency services by the I93 expansion/construction project. Consider funding the additional equip. & manpower needed to meet the increased demand.	35	3	
A.2.1.2.	Action Step 2: Conduct a regional inventory of existing tools and resources related to specific infrastructure needs.	2	X				DON 2121 & NE Univ. School of Public Policy have economic development assessment tool that may well address many of the community infrastructure and Regional coop. elements; RPC.	11	0	
<i>Action Category Continued on the Next Page</i>										

A.2.1.3.	Action Step 3: Identify appropriate institutions which can facilitate improved regional discussions on specific topics.	3	X				DON 2121 & NE Univ. School of Public Policy have economic development assessment tool that may well address many of the community infrastructure and Regional coop. elements; RPC.	8	0
A.2.1.4.	Action Step 4: Provide financial support for regional facilitation of issues and solutions and local implementation of regionally-determined solutions.	4		X				-	-
A.2.1.5.	Action Step 5: Explore idea of establishing a new coordinating structure to support towns working with neighboring towns on specific infrastructure/service needs.	5		X				-	-
A.2.1.6.	Action Step 6: Identify approaches for regional tax sharing for funding specific infrastructure and service needs.	6			X			-	-
General Leveraging Opportunities for this Action Category:									
Quarterly "Summits" that are organized by RPC's; Local Regional Planning Commission; NH Municipal Association; EPA Resources to help assess; RPC's to assess; NARC; New England Association of Regional Council; RPC's play a pivotal role in promoting/providing regional cooperation.									

A.	Theme A: Community Infrastructure								
A.2.	Sub-Theme 2: Regional Cooperation								
A.2.2.	Action Category 2: Promote greater communication, education, and understanding among local officials regional planning commissions and the public.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.2.2.1.	Action Step 1 : Educate public on the importance of regional planning as a means for reducing duplication of resources and facilitating cooperation among communities. Conduct a series of meetings and focus groups between boards of selectmen and regional planning commissions to facilitate dialogue and address key regional issues.	1	X				Conservation Commission Institute; combine CC's with Planning & Select Boards-necessary for more regional cooperation; RPC.	33	2
A.2.2.2.	Action Step 2: Using real data inform public about regional impacts.	2	X				RPC.	8	0
General Leveraging Opportunities for this Action Category:									
LGC & RPC's to have joint sessions; Form a council of governments; RPC; MH Municipal Association; Professional Facilitator; NH Charitable foundation.									

A.	Theme A: Community Infrastructure								
A.2.	Sub-Theme 2: Regional Cooperation								
A.2.3.	Action Category 3: Strengthen regional approaches to plan for and address development that has regional impacts.							voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.2.3.1.	Action Step 1: Provide adequate financial support to regional planning commissions to participate in projects that are regional in nature and/or have regional significance.	1	X				RPC, legislation.	26	0
A.2.3.2.	Action Step 2: Work with the NH legislature to adopt new laws that strengthen the development review process at a regional level.	2	X				ID & meet with one's local representatives or local senator.	19	0
A.2.3.3.	Action Step 3: Develop and maintain regional databases and geographic information systems (GIS).	3	X				RPC, UNH Comp Sys.	13	0
A.2.3.4.	Action Step 4: Establish a formal system for regional information sharing on specific development proposals.	4			X			—	—
General Leveraging Opportunities for this Action Category:									
NH OEM, GEL, DRI Legislation passed; Legal Regional Planning Commission; NH Association of Regional Planning Council; New England Association of Regional Council; NARC.									

A.	Theme A: Community Infrastructure									
A.2.	Sub-Theme 2: Regional Cooperation									
A.2.4.	Action Category 4: Explore addressing specific infrastructure needs on a regional basis.								voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.2.4.1.	Action Step 1: Conduct regional assessments of specific infrastructure needs services and capacity in partnership with regional planning commissions.	1	X				RPC	10	0	
A.2.4.2.	Action Step 2: Convene local officials and RPC's to educate and facilitate the benefits of regional cooperation.	2	X				work with NH Municipal Association; RPC	13	0	
A.2.4.3.	Action Step 3: Facilitate dialogue between select board and planning commissions.	3	X				RPC; LGC	9	0	
General Leveraging Opportunities for this Action Category:										
RPC's - work with NHWWA, NHWPCA; Local Regional Planning Commission; NH Municipal Association; DES; NEARC; NARC; BIA.										

A.	Theme A: Community Infrastructure									
A.2.	Sub-Theme 2: Regional Cooperation									
A.2.5.	Action Category 5: Propose legislation and work with NH Legislature.								voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.2.5.1.	Action Step 1: Examine/explore enabling legislation that allows select boards to enter into multi-town agreements.	1		X				—	—	
A.2.5.2.	Action Step 2: Work with the state legislature to increase funding for infrastructure on a regional basis.	2		X				—	—	
General Leveraging Opportunities for this Action Category:										
Local Access Cable TV; Neighborhood Roundtables; Community Committee; Local Media/Local Cable TV; Cooperative Extension in cooperation with RPC's can facilitate regional dialogue.										
General Leveraging Opportunities for this Sub-Theme: Cooperative Extension in cooperation with RPC's can facilitate regional dialogue.										

A.	Theme A: Community Infrastructure									
A.3.	Sub-Theme 3: Housing									
A.3.1.	Action Category 1: Utilize a range of innovative land-use approaches to expand affordable housing.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.3.1.1.	Action Step 1: Review existing zoning ordinance to ensure that they do not unreasonably limit or restrict affordable housing.	1	X				NHHFA (models, data, tech. asst, funding); RPC; Master Plans already have this in most towns; housing trusts; Review existing zoning (Town Planners, OEP, ANE)--this has already been done in Community Assessments	51	2	
A.3.1.2.	Action Step 2: Update zoning ordinances accordingly.	2		X				—	—	
A.3.1.3.	Action Step 3: Encourage the preparation of neighborhood or village revitalization plans.	3		X				—	—	
A.3.1.4.	Action Step 4: Allow for mixed-uses mixed densities and "in-law" apartments.	4		X				—	—	
A.3.1.5.	Action Step 5: Promote mixed-income housing.	5		X				—	—	
A.3.1.6.	Action Step 6: Provide density bonuses to developers for constructing affordable units.	6		X				—	—	
A.3.1.7.	Action Step 7: Explore using "inclusionary zoning" which provide incentives to property owners to produce affordable housing units.	7		X				—	—	
<i>Action Category Continued on the Next Page</i>										

A.3.1.8.	Action Step 8: Adopt deed restrictions and other tools to keep approved affordable housing.	8			X				-	-
A.3.1.9.	Action Step 9: Utilize smart growth four step methodology being developed by NH Charitable Foundation through the Smart Growth Roundtable.	Need more information							-	-
General Leveraging Opportunities for this Action Category:										
REPP Innovative land use guide; Provide draft ordinances communities can use; local regional planning committee; NH Municipal Association; Local Zoning Boards; Local Building Inspectors; Identify HUD Resources; NHHFA educational programs; NH Housing Authority.										

A.	Theme A: Community Infrastructure									
A.3.	Sub-Theme 3: Housing									
A.3.2.	Action Category 2: Encourage energy efficient and green construction.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.3.2.1.	Action Step 1: Assess Energy Consumption and current building and planning regulations at the community level	1	X				NHOEP; AIA; Contact Lucy Edmonson; Work with EPA New England's Community Energy Challenge which helps communities identify opportunities to save energy and money in municipal buildings and operations (fleets, etc); LEED building; Jordan Institute; PSNH-rebates, outreach; Until	31	1	
<i>Action Category Continued on the Next Page</i>										

A.3.2.2.	Action Step 2: Promote use of energy rating programs such as "Energy Star" to inform buyers about efficiency levels.	2	X				NHOEP; NH Public Radio; LEED; NESEA; NHBOA; work with EPA's Energy Star program to promote use of energy efficient appliances and work towards broader energy efficiency (contact: Lucy Edmonson); LEED building; Jordan Institute; PSNH-rebates, outreach; Clean Air Cool Planet	15	0
A.3.2.3.	Action Step 3: Consider adopting building codes with energy efficiency standards.	3		X				-	-
A.3.2.4.	Action Step 4: Provide financial incentives to developers to use energy efficient building techniques.	4		X				-	-
General Leveraging Opportunities for this Action Category:									
Jordan Institute; OEP; LEED (GH Council); Work with water and ww utilities to affect energy efficient use of facilities; PSNH Explore available tax incentives for purchase of solar panels and energy efficient appliances; Carbon Coalition.									

A.	Theme A: Community Infrastructure								
A.3.	Sub-Theme 3: Housing								
A.3.3.	Action Category 3: Work with local and/or state agencies and legislative bodies to expand the availability of affordable housing.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.3.3.1.	Action Step 1: Work w/the NH State Legislature to identify incentives disincentives barriers & solutions to affordable housing including giving towns more authority to address and remove barriers to affordable housing.	1	X				already been done many times--NHHFA; NHCLF; Non-profit housing groups; OEP; Gov. Office Liaison; Reps	47	4
A.3.3.2.	Action Step 2: Explore new regional housing authorities or expand NH Housing Finance Agency to develop and manage affordable housing in small towns.	2				X		-	-
General Leveraging Opportunities for this Action Category:									
HUD Programs; Pool local legislators; NH Contractors Association; Local Town Planners; Home Builders Association; Smart Growth; RPC; Dept of housing; DEP; Municipal finance authorities/Municipal housing authority; Use state library to research what has been done in the past to expand affordable housing.									

A.	Theme A: Community Infrastructure									
A.3.	Sub-Theme 3: Housing									
A.3.4.	Action Category 4: Preserve and renovate historic buildings.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.3.4.1.	Action Step 1: Inventory historic properties within the community.	1	X				local historic commissions; Town Heritage Commissions; SOHP, NH Chapter AIA, RPC, UNH, Master Plans, NHDHR has inventory; DRED	30	1	
A.3.4.2	Action Step 2: Identify available resources for renovating historic properties.	2		X				–	–	
A.3.4.3.	Action Step 3: Consider adopting demolition ordinances that make it more difficult to demolish historic buildings.	3		X				–	–	
General Leveraging Opportunities for this Action Category:										
Explore/utilize historical preservation grants; Plymouth State University has a Heritage Program; LCHIP; Barn Preservation Program; Main St Program; Local/State historical associations/societies; NHPA; OEP; NH Cultural Historic Dept.										

General Leveraging Opportunities for this Sub-Theme: NH Homebuilders, PSNH, NHAR, OEP; Take a closer look at smart growth methodology; NH Affordable Housing Task Force.

A.	Theme A: Community Infrastructure								
A.4.	Sub-Theme 4: Transportation								
A.4.1.	Action Category 1: Develop major transportation corridor plans to protect transportation investment and encourage better transportation corridor and land-use.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.4.1.1.	Action Step 1: Identify critical and threatened transportation corridors (e.g. Routes 125, 202, 111, 101).	1	X				add Rte 102 Derry/Chester corridor re: In/Out exit 4/4A to the list; Add 28/28 Bypass from Salem to Derry to list; RPC; NHDOT	21	1
A.4.1.2.	Action Step 2: Prioritize transportation corridors.	2	X				RPC, NHDOT	22	0
A.4.1.3.	Action Step 3: Create corridor committee with representatives from communities along the respective corridors to develop a corridor plan and undertake public outreach; assess transport aspects and changing land-uses of each corridor, e.g. conduct build out analysis and create corridor committee. Find alternatives to address concerns and identify priorities among participating communities.	3		X				–	–
General Leveraging Opportunities for this Action Category:									
Partner with NHDOT strategic corridor plan; Apply for SPR funded corridor studies; Work through RPC's with other towns for intraregional studies; DOT/RPC's ; Cooperative rail programs.									

A.	Theme A: Community Infrastructure									
A.4.	Sub-Theme 4: Transportation									
A.4.2.	Action Category 2: Improve existing local transportation network.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.4.2.1.	Action Step 1: Conduct analysis of transportation needs along the I-93 expansion corridor and identify gaps in existing plans. Ensure that local roads are designed to meet local needs.	1	X				RPC	30	0	
A.4.2.2.	Action Step 2: Provide funding for traffic impact studies	2	X				NHDOT	14	0	
General Leveraging Opportunities for this Action Category:										
RPC; Clean Cities Group to develop programs for affected communities to improve transportation and clean up the air; Worth with T2 and LTAP exchange on asset management, municipal GIS to printing investments; Have a central dispatch system run by an existing provider; HHS; DOT; FTA; OEP; How to do CIPs.										

A.	Theme A: Community Infrastructure									
A.4.	Sub-Theme 4: Transportation									
A.4.3.	Action Category 3: Direct more money toward alternative transit.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.4.3.1.	Action Step 1: Inventory existing funding options for alternative transit and maximize and leverage federal, state, and local transportation money with local, private, and NGO funds.	1	X				RPC; Pete Griffin of Windham is Pres. of the Rail Association & has gathered a great deal of statistics, data, etc on rail transport	14	0	
A.4.3.2.	Action Step 2: Reorient expenditures of transportation dollars to focus on how to most efficiently transport goods and people (versus primarily highway construction).	2	X				NHDOT	20	2	
A.4.3.3.	Action Step 3: Implement steps identified in NH Transit Investment Study (rail and rubber tire transit and land-use).	3		X				-	-	
General Leveraging Opportunities for this Action Category:										
Local Tax Strategies to match federal funds; Tap into resources or technology of alternate energy producers and supplies; NH State Legislature; RPC; NHDOT; FTA; NARC; Identify institutions that have or invest in alternate transit.										

A.	Theme A; Community Infrastructure									
A.4.	Sub-Theme 4: Transportation									
A.4.4.	Action Category 4: Improve coordination among public and private transit providers to help those individuals without easy access to transportation (see DOT long term plan).								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
A.4.4.1.	Action Step 1: Identifying and inventorying existing transit service providers and users.	1	X				NHDOT (has inventory), RPC; nonprofit transit providers have associations	3	0	
A.4.4.2.	Action Step 2: Conduct transit feasibility studies identifying areas of future need.	2		X				–	–	
A.4.4.3.	Action Step 3: Expand and create additional brokerage programs systems among public transit providers.	3		X				–	–	
A.4.4.4.	Action Step 4: Increase coordination between different service providers.	4		X				–	–	
A.4.4.5.	Action Step 5: Create common dispatch with different service providers.	5			X			–	–	
General Leveraging Opportunities for this Action Category:										
Partner with 2020 and Easter Seals "Getting There"; Work with organizations to create an integrated system utilizing all current assets; Form a council of private and public transit providers.										

A. Theme A; Community Infrastructure									
A.4. Sub-Theme 4: Transportation									
A.4.5. Action Category 5: Promote bicycle and pedestrian paths, inner-city and intra-city transit options, and park and ride systems into new town master plans.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
A.4.5.1.	Action Step 1: Work with regional planning commissions and local governments to connect transportations and land-use in and across local master plans and projects.	1	X				RPC	32	0
A.4.5.2.	Action Step 2: Educate stakeholders on how to implement "transit-oriented development" that focuses on compact, walk able development centered around transit centers. Raise Public Awareness: Educate the public about the concept of "sharing the road", and the benefits of mass transit, high occupancy vehicles, and rideshare programs. Raise public awareness and involvement in transportation planning.	2	X				RPC; Rails to Trails; Bike groups; Carbon Coalition (ideas/programs for reducing carbon footprint capacity to get involved in regional project); outreach/public education	29	2
A.4.5.3.	Action Step 3: Create incentives to improve coordination between transportation planning and land-use at the local level.	3		X				—	—
A.4.5.4.	Action Step 4: Promote and plan multi-modal transportation and land-use options: Build useable and customer-friendly transit systems, develop collector systems to feed more riders to larger vehicles and public transit providers, integrate rideshare programs with existing public, private and NGO transit providers, and construct new separate bicycle/pedestrian paths and sidewalks and shoulders on roadways.	4			X			—	—
General Leveraging Opportunities for this Action Category:									
Utilize rail to trails programs and funding; RPC's (do regional plans); DOT projects; NHCF.									
General Leveraging Opportunities for this Sub-Theme: Partner with NH Main Street to develop highway standards & efficiency models for state-maintained corridors through existing downtowns; private vendors of trans; non-profits who provide trans; work with developers to obtain transportation studies and coordinate with town/state officials; Goffstown Friends of Greenway Bill Gordon; Lowell Von Ruden.									

<i>B.</i>	Theme B: Environmental Protection, Land Use, and Open Space								
<i>B.1.</i>	Sub-Theme 1: Environmental Protection and Land Use								
<i>B.1.1.</i>	Action Category 1: Develop a shared understanding among all stakeholders on how to minimize the environmental impact of development through location and design.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>B.1.1.1.</i>	Action Step 1: Convene working groups of diverse stakeholders in selected towns to facilitate shared understanding on how to minimize environmental impacts of development.	1	X				DES; RPC (to set up meetings between towns/cities who share a watershed or lakes to discuss complementary zoning & master planning for the protection of the shared resource); Jordan Institute; Rockingham RPC; UNH Stormwater Center; Manchester Comm. Garden & Edu Ctr (Roger Charbonneau); NHAHB (Home Builders); AGC	20	0
<i>B.1.1.2.</i>	Action Step 2: Conduct a series of trainings for developers, town officials, and non-profit organizations on model approaches.	2	X				RPC; Jordan Institute; Rockingham RPC; UNH Stormwater Center; LGC	26	0
General Leveraging Opportunities for this Action Category:									
Action Categories One and Two Can Be Addressed Together Programmatically.									

<i>B.</i>	Theme B: Environmental Protection, Land Use, and Open Space								
<i>B.1.</i>	Sub-Theme 1: Environmental Protection and Land Use								
<i>B.1.2.</i>	Action Category 2: Assist communities in the preparation and adoption of development standards that minimize environmental impacts.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>B.1.2.1.</i>	Action Step 1: Educate stakeholders about the benefits and basic elements of Minimum Impact Development.	1	X				RPC; DES	18	0
<i>B.1.2.2.</i>	Action Step 2: Develop a shared understanding among diverse stakeholders on how to minimize environmental impact of development through location and design (see above).	1	X				RPC; DES; NHAIA	17	0
<i>B.1.2.3.</i>	Action Step 3: Assist town officials in preparing, finalizing, and adopting innovative land-use guidelines that minimize the environmental impacts of development	2	X				KEPP Innovative Land Use Regulations; could be year 3; RPC; DES; engage public transportation in land use development to encourage & facilitate alternative transportation	43	4
<i>B.1.2.4.</i>	Action Step 4: Prepare and disseminate model language and case studies of subdivision site plan regulations and zoning ordinances that minimize environmental impacts of development.	3	X				RPC; OEP	29	5
General Leveraging Recommendations for this Action Category:									
DES Innovative Land Use Guide: publication expected in 2007, some models already available on DES website, each RPC has approx. \$15,000 per year to work with Planning Boards to adopt ordinances in '08/'09.									
UNH Storm-water Center provides engineering info and technical assistance for communities and some developments and is developing an outreach effort.									
Watershed organizations should be involved in education efforts, i.e. organizing workshops, sharing/sending info.									
Jordan Institute; Rockingham RPC; UNH Stormwater Center; nonprofit conservation groups; LTA; SPNHF.									

B.	Theme B: Environmental Protection, Land Use, and Open Space									
B.1.	Sub-Theme 1: Environmental Protection and Land Use									
B.1.3.	Action Category 3: Improve education, training, and technical assistance for planning boards and developers.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
B.1.3.1.	Action Step 1: Provide information and techniques for flood management and storage.	1		X			should be a year 2 activity. There are enough FEMA guidebooks, etc to serve as resources. OEP could lead.	—	—	
B.1.3.2.	Action Step 2: Provide planning boards with resources to plan for and effectively respond to major development projects.	2		X			Utilize OEP & LGC resources to educate PBs on how to implement environ protection zoning, etc	—	—	
B.1.3.3.	Action Step 3: Provide information and techniques for minimizing adverse development impacts including concept of Minimum Impact Development standards.	2	X				What does OEP do on this topic already?; DES; RPC	15	0	
B.1.3.4.	Action Step 4: Conduct a comprehensive outreach and education program for developers on how to comply with appropriate environmental standards and codes.	3			X		USGBC's LEED program contains an important educational component	—	—	
B.1.3.5.	Action Step 5: Support, encourage, and identify technical assistance from state and regional agencies and non-profit organizations to address environmental issues at the regional level, including regional development impacts.	4						—	—	
<p>General Leveraging Opportunities for this Action Category: Partner with NH Wildlife Action Plan for: a) technical assistance on incorporating habitat into regional planning; b) habitat protection could mean protection of other resources, water, scenic, etc.; c) wildlife habitat crosses town borders for the connectivity piece; Fish and Game will publish Stream Crossings Guidelines document in 2007 that will help prevent flooding; Further explore with UNH CE and RPCs the concept of developing a "Citizen Planner" Education Program that targets Planning and Zoning Boards (exploratory meeting set for May 30!); DES Wetlands Bureau: In-lieu-fee Wetlands Mitigation Program; Regional Conservation Planning such as the Coastal Conservation Plan, or consider the model from Quabbin to Cardigan project (SPNHF lead).</p>										

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.1.	Sub-Theme 1: Environmental Protection and Land Use								
B.1.4.	Action Category 4: Encourage communities to create common protection strategies for critical water supply lands and other water supplies including high-yield aquifers, well-head protection areas, and hydrologic areas of concern.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.1.4.1.	Action Step 1: Update and disseminate regional data on watershed areas and clearly identify and map critical water supply areas.	1	X				DES Databases and GIS coverage; RPC; UNH Complex Systems; Rely/ coordinate with existing data available from GRANIT-GIS		
B.1.4.2.	Action Step 2: Incorporate critical water supply lands in town open space plans.	1	X				RPC; SPNHF; Regional Watershed Groups		
B.1.4.3.	Action Step 3: Conduct public education and outreach efforts to inform communities about critical water supply lands and how to protect them through behavioral changes.	2		X			a) The TMDL (salt study) has a significant educational component; b) NRPC/SNHRPC Merrimack Watershed Study; RPC (to set up meetings between towns/cities who share a watershed or lakes to discuss complementary zoning & master planning for the protection of the shared resource)	12	0
B.1.4.4.	Action Step 4: Form inter-town working groups to develop regulations and zoning standards to protect critical water resources.	3		X			SW Study: USGS/DES are working to get funding for a Merrimack Basin Water Study looking at water supply and wastewater assimilation capacity	8	0
<i>Action Category Continued on Next Page</i>									

B.1.4.5.	Action Step 5: Establish monitoring program for baseline water quality and hopeful improvement.	3		X			DES's Environmental Monitoring Database (EMD) program and various voluntary data collection efforts.	-	-
B.1.4.6.	Action Step 6: Replicate the Seacoast groundwater study that identifies resources and issues on a regional basis over time, and determine appropriate resource management response.	5			X			-	-

General Leveraging and Program Recommendations for this Action Category:

Use public television or public radio where accessible; local land trusts.; Partnership with NHDES to leverage the 303(d) list of impaired waters by town or watershed; reports can be run by DES and sent to groups/towns in hard copy MAPS or through website access. Impaired waters report will help town prioritize areas in need of restoration and protection; DES is working on a statewide water plan; Partnership with NHDES on the NH Volunteer Lake Assessment Program, NH River Assessment Program, and UNH Lay Lakes Monitoring Program; Conservation easements on aquifers and surrounding properties to prevent contamination.

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.1.	Sub-Theme 1: Environmental Protection and Land Use								
B.1.5.	Action Category 5: Improve code enforcement.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.1.5.1.	Action Step 1: Improve coordination among different agencies at the state and local level and consider possibility of developing regional building codes.	1	X				CTAP mgmt committee; governor; NHBOA; assist local code enforcement officials & police dept. officials to work with planning boards; Conservation Commissions; EPA; RPCs	11	0
B.1.5.2.	Action Step 2: For building codes, provide consistent enforcement and appropriate legal actions.	2		X				-	-

General Leveraging Recommendations for this Category:

Could the Local Government Center help with how to do effective/consistent code enforcement and legal action? A training conference for municipal officials perhaps?; RPC Training Programs.

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.2.	Sub-Theme 2: Open Space Protection								
B.2.1.	Action Category 1: Provide tools, technical assistance, and education on open space planning.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.2.1.1.	Action Step 1: Action step one has two parts: A) Provide the numbers to evaluate economic value of open space in individual towns. B) Help towns communicate the economic value of their open space.	1	X				Materials available from Trust for Public Lands on this topic. Do they do more?; open space is critical-education of local officials of the value of preserving land forever is very necessary	38	3
B.2.1.2.	Action Step 2: Assist towns and local conservation organizations on how to establish and fund conservation/open space funds.	2		X				—	—
B.2.1.3.	Action Step 3: Develop a task force to conduct a needs assessment and develop guidelines and recommendations for stewardship of open space and conservation lands.	3	X				Forest Society and Land Trust Alliance (LTA) have well-developed stewardship protocol, processes, procedures, techniques and databases which could serve as benchmarks. LTA has an accreditation procedure; Regional/Local Land Trust; process has begun w/ DHHS, NRCS & USDA (refer Manch. Comm. Garden)	22	1
<i>Action Category Continued on the Next Page</i>									

B.2.1.4.	Action Step 4: Update the existing public access data base and disseminate this information to communities.	4				X		-	-
B.2.1.5.	Action Step 5: Assist communities in assessing recreational needs and opportunities.	5				X		-	-

General Leveraging Opportunities for this Action Category:
 NH Shared Places Conferences; NH Fish and Game: a) habitat management for both game and non-game species; b) technical assistance; c) public boat access; d) maps/GIS; e) fish stocking; NRCS: a) WHIP, Wildlife Habitat Incentive Program; b) cost share for habitat management on private lands; Training program with UNH CE and Planning Commissions: develop a model "Education for Planning and Zoning Boards" program; DRED Stewardship Assistance Program, Matt Tansey; Involve UNH CE in a partnership for education outreach and technical assistance related to land conservation (i.e. NROC, a possible model). Extension wants to expand this outreach.

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.2.	Sub-Theme 2: Open Space Protection								
B.2.2.	Action Category 2: Explore regulatory and voluntary applications for protecting open space.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.2.2.1.	Action Step 1: Assist towns in preparing "Open Space Plans" that utilize local, regional, and state resources and work with towns to incorporate Open Space Plans into Town Master Plans and zoning ordinances.	1	X					34	2
B.2.2.2.	Action Step 2: Use town planning and innovative zoning models, such as transfer of development rights and the creation of conservation subdivisions, to designate priority areas for protection and linking open space with village development.	2		X				-	-
General Leveraging Recommendations for this Action Category:									
Southern RPC focuses on ZBA and Planning Board; NH Wildlife Action Plan: a) technical assistance; b) habitat maps/GIS; Orton Family Foundation: funding to allow towns to protect "heart and soul" of community; RPCs: model conservation overlay district, etc.; Partner with Local River Advisory Committees (LACs) and link with Corridor Management Plans to identify similar open space goals. Many LACs are already working with towns to have elements of management plans adopted by towns.									

B.	Theme B: Environmental Protection, Land Use, and Open Space									
B.2.	Sub-Theme 2: Open Space Protection									
B.2.3.	Action Category 3: Establish a Task Force that will explore how to provide adequate funding for protecting open space.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
B.2.3.1.	Action Step 1: Establish an independent task force (see Action Category 1) to look at funding conservation lands, including the following options: A) Consider increasing land transfer tax and direct funds generated for open space efforts; B) Adopt local mechanisms for funding open space protection, e.g. impact fees (see Funding and Delivering Municipal Services); C) Work with the NH Legislature to adopt new enabling legislation that allows towns to use impact fees for open space protection; D) Create a permanent funding source for Land and Community Heritage Investment Program (LCHIP); E) Explore concept of a statewide authority that enables towns to voluntarily tax themselves to protect open space; F) Increase penalties for developing lands under current use; H) Provide financial incentives for protecting open space.	1	X					28	4	
General Leveraging Recommendations for this Action Category:										
NH Fish and Game Landowner Incentive Program: easements to protect rare species habitat; cost-share program and towns are eligible; Partner with NHDES and EPA to create "Wetlands and Open Space Mitigation Bank"; Coalition of NH Land Trusts (usually facilitated by the Center for Land Conservation Assistance, at Forest Society) could provide ideas, disseminate info. They're already addressing these issues as a group and individually.										

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.2.	Sub-Theme 2: Open Space Protection								
B.2.4.	Action Category 4: Develop and implement a regional approach to green infrastructure in the CTAP region.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.2.4.1.	Action Step 1: Use the newly formed Conservation Institute (a task force) to further dialogue and examine issues of interconnectivity and regional conservation (e.g. planning roundtables) as well as encourage towns to coordinate efforts on regulatory approaches to resource protection.	1		X				–	–
B.2.4.2.	Action Step 2: Establish a better procedure for capturing conservation lands in the GRANIT database.	2	X				Forest Society has a method that simplifies conservation data input into GRANIT.	10	0
General Leveraging Opportunities for this Action Category:									
NH GIS Conservation Collaborative provides funds through RFP process to enhance the use of GIS in conservation.									
NH Wildlife Action Plan: a) regional and statewide habitat priorities; b) technical assistance; c) training.									

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.2.	Sub-Theme 2: Open Space Protection								
B.2.5.	Action Category 5: Inventory natural resources and set priorities for open space.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.2.5.1.	Action Step 1: A) Conduct assessments and inventories of natural resources, e.g. deeryards, wetlands, wildlife corridors. B) Use Natural Resource Inventories (Norris) as a foundation for identifying priority areas for protection. C) Use GIS and digitized mapping techniques to catalogue natural resource values, such as wildlife habitat and endangered species.	1	X					25	1
B.2.5.2.	Action Step 2: Train town officials and provide financial resources for conducting NRIs.	2	X					6	0
General Leveraging Recommendations for this Category:									
Use UNH CE Natural Resource Inventory Guide and similar resources in outreach activities									
Wildlife Action Plan offers technical assistance on habitat protection and management. Habitat as critical basis for NRIs, GIS-based or paper. Includes									
Conduct Prime Wetlands Inventories, Wildlife and Plant inventories on open space parcels "greater than 50 acres"									
Coastal Watershed Land Conservation Plan									
Natural Services Network									
Deer Yards: Fish and Game Deer Management Program									
I-93 EIS and EPA Priority Conservation Area Mapping									

B.	Theme B: Environmental Protection, Land Use, and Open Space								
B.2.	Sub-Theme 2: Open Space Protection								
B.2.6.	Action Category 6: Improve current use tax program.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
B.2.6.1.	Action Step 1: Disseminate information to towns on federal financial incentives to convert lands under temporary protection to permanent protection.	1	X				Bear Paw has a toolkit for doing this.	6	0
General Leveraging Recommendations for Action Categories 5 and 6:									
Increase the penalty fee from 10% to 15% up to 20% with sliding scale based on number of acres; intention is to encourage more open space protection.									
Conservation Easement Tax Incentive 2007 is a federal incentive for savings for all land placed into conservation easements									

B.	Theme B: Environmental Protection, Land Use, and Open Space									
B.2.	Sub-Theme 2: Open Space Protection									
B.2.7.	Action Category 7: Mitigate the wildlife habitat fragmentation effects and invasive species along highways and roads.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
B.2.7.1.	Action Step 1: Identify important terrestrial and aquatic stream crossing structures and construct mitigating structures.	1	X				a) Fish and Game pilot project; b) NH Stream Crossing Guidelines are nearly final, NH F&G is the lead in a multi-agency group; c) Local River Advisory Committee have Corridor Management Plans. Many LACs have "Implement Culvert, Bridge, and Stream Crossing Inventories" as an objective in their plans; d) possible models for identifying and assessing culverts include: Ashuelot River Watershed and the Nature Conservancy	6	0	
B.2.7.2.	Action Step 2: Remove and eradicate invasive species along transportation corridors.	2	X				Dept of Ag. Conservation Districts (county extension service) UNH	7	0	
General Leveraging Recommendations for this Action Category:										
Wildlife and Transportation Committee: DOT and NH F&G and others, see Mike Marchard at NH F&G										
Wildlife Action Plan is working in corridors and also on methodology for wildlife crossings; route 2 study; also working with Ashuelot Valley Environmental Observatory and Moosewood Ecological Inc.										

C. Theme C: Downtown/Village Centers & Community Vitality									
C.1. Sub-Theme 1: Downtowns and Village Centers									
C.1.1. Action Category 1: Assist communities in implementing innovative land-use regulations that strengthen downtowns and community centers.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.1.1.1.	Action Step 1: Provide education and financial assistance to towns to hire town planners and zoning administrators.	1	X					11	1
C.1.1.2.	Action Step 2: Educate town officials on how to effectively enforce zoning regulations.	2	X				Municipal law lecture series	19	0
C.1.1.3.	Action Step 3: Provide training tools and case studies to town planners and officials on innovative land-use approaches including site visits to communities with innovative downtown land-use regulations.	3	X				NH Charitable Foundation - social capital; partner OEP & NH Main St. Program and possibly SPNHF	37	1
C.1.1.4	Action Step 4: Conduct alternative build-out analyses to help towns visualize the impacts of development.	4	X				RPC technical assistance; Jordan Institute, Community Viz, Orton Family Foundation	42	3
C.1.1.5.	Action Step 5: Enact changes in local zoning ordinances to allow mixed use promote walkability and allow for higher density consistent with community character.	5		X			ILU(?) guide	–	–
C.1.1.6.	Action Step 6: Conduct cost of development studies to evaluate the full cost impacts of new development.	6		X				–	–
<i>Action Category Continued on the Next Page</i>									

C.1.1.7.	Action Step 7: Explore innovative approaches to concentrating development in urban centers such as urban growth boundaries transfer of density rights and growth management ordinances.	7		X					-	-
C.1.1.8.	Action Step 8: Assist towns in planning for heritage and historic districts.	8		X				NHSPO; local historic societies & commissions.	-	-
General Leveraging Opportunities for this Action Category:										
RPC's; LGC; Division of Historical & Cultural Resources; OEP; Together with APA, OEP, & RPC's develop a comprehensive training, creating a "certification" for communities; NH Main Street Communities										

C.	Theme C: Downtown/Village Centers & Community Vitality									
C.1.	Sub-Theme 1: Downtowns and Village Centers									
C.1.2.	Action Category 2: Raise public awareness and stimulate local public involvement on improving downtown and village centers.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
C.1.2.1.	Action Step 1: Conduct extensive community outreach and educational programs on the impacts of I-93 expansion and CTAP to the 26 communities.	1	X				Examine and publicize conclusions of EIS; local & regional conservation groups and regional planners; lakes associations; OEP; RPC's	7	0	
C.1.2.2.	Action Step 2: Organize public design sessions where citizens can be directly involved in envisioning and designing areas within their communities in need of redevelopment e.g. charrettes. Implement follow-up plan with appropriate organization(s).	2		X			PLAN NH; RPC's; AIA	-	-	
C.1.2.3.	Action Step 3: Use the Main Street approach as an example for towns to improve their downtown and village centers.	3	X				NH Main Street Center Forums; CDFA.	27	1	
General Leveraging Opportunities for this Action Category:										
UNH Co-Operative Education; I-93 Transit Study; Preservation Services Grants from the National Trust for Historic Preservation; NH Main Street Communities.										

C.	Theme C: Downtown/Village Centers & Community Vitality									
C.1.	Sub-Theme 1: Downtowns and Village Centers									
C.1.3.	Action Category 3: Utilize a range of financial tools to strengthen downtowns and community centers.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
C.1.3.1.	Action Step 1: Provide incentives for infill development including setbacks and parking requirements for higher density development.	1		X			NH Main Street Center Forums	–	–	
C.1.3.2.	Action Step 2: Promote innovative public-private partnerships to stimulate development.	2			X			–	–	
C.1.3.3.	Action Step 3: Encourage the use of innovative financing mechanisms such as tax incremental financing impact fees and building improvement districts.	3			X		Encourage adoption of RSA-79-E	–	–	
General Leveraging Opportunities for this Action Category:										
DRED; RPCs; LGC										

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.1.	Sub-Theme 1: Downtowns and Village Centers								
C.1.4.	Action Category 4: Promote walkable downtowns and villages.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.1.4.1.	Action Step 1: Educate public on importance of trails and pathways for walkable communities.	1	X				health care providers	15	1
C.1.4.2.	Action Step 2: Educate local officials and planners on how to implement transit-oriented development that focuses on compact walkable development located around transit centers.	2	X				OEP; NH DOT; I-93 Transit Investment Study; NH DOT Bicycle/Pedestrian Program; Carbon Coalition	23	0
C.1.4.3.	Action Step 3: Implement and build inter-connected network of bicycle and pedestrian paths within and among communities in the region.	3			X		TES from NH DOT	–	–
C.1.4.4.	Action Step 4: Design and plan regional greenways to enhance village and community centers.	4		X			regional land trusts	–	–
General Leveraging Opportunities for this Action Category:									
DOT; Transportation Non-Profits; Conservancy Organizations; RPCs; Regional Land Trusts; joint task force; Association of ConComms; Abandoned rail co-operative.									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.1.	Sub-Theme 1: Downtowns and Village Centers								
C.1.5.	Action Category 5: Redevelop brownfield sites.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.1.5.1.	Action Step 1: Inventory potential brownfield sites.	1	X					3	0
C.1.5.2.	Action Step 2: Assist local governments in preparing grant proposals to state and federal government for brownfields redevelopment including NH Brownfields Redevelopment Loan Fund NH Brownfields Covenant Program and NH Brownfields Assessment Program.	2	X					3	0
C.1.5.3.	Action Step 3: Provide technical assistance to town and regional planners on how to access brownfields redevelopment funding.	3	X					5	0
C.1.5.4.	Action Step 4: Conduct site assessments of available brownfield sites in communities.	4		X				–	–
C.1.5.5.	Action Step 5: Work closely with developers and provide incentives to redevelop brownfield sites.	5			X			–	–
General Leveraging Opportunities for this Action Category:									
DES; LGCs; RPCs; Developers interested in brownfield re-development; target towns with staff.									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.1.	Sub-Theme 1: Downtowns and Village Centers								
C.1.6.	Action Category 6: Assist local officials in updating building codes.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.1.6.1.	Action Step 1: Educate town building code officials on smart codes and how to improve enforcement of building codes.	1	X					11	0
C.1.6.2.	Action Step 2: Revise local building codes to encourage the reuse of and multiple-use in older buildings (coordinate with current state efforts to incorporate Smart Growth principles into the state building code).	2		X				-	-
General Leveraging Opportunities for this Action Category:									
Local Government Center; RPCs; NH Building Officials; Conduct a regional survey of what needs or educational opportunities are required in compliance with current regulations i.e. many building inspectors are not up to date with the shore line protection act; Provide grants to stimulate local interest.									

C. Theme C: Downtown/Village Centers & Community Vitality									
C.2. Sub-Theme 2: Vibrant Communities									
C.2.1. Action Category 1: Increase outreach and education to residents about issues of growth management and planning and proposed solutions.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.1.1.	Action Step 1: Increase outreach and education to residents about issues of growth management, planning and proposed solutions including innovative land-use approaches and on concentrating development as a means for protecting rural character. Target civic and business groups, and schools.	1	X				RPC's; OEP; NHPA; NNECAPA*; Chambers of Commerce	48	0
General Leveraging Opportunities for this Action Category:									
*Northern New England Chapter of the American Planning Association									

C. Theme C: Downtown/Village Centers & Community Vitality									
C.2. Sub-Theme 2: Vibrant Communities									
C.2.2. Action Category 2: Explore opportunities to build vibrancy in commuter communities and make opportunities for people to work closer to home so that they have more time to engage in their communities (community volunteerism).								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.2.1.	Action Step 1: Establish a roundtable group (regional committee) how to improve community sustainability/lifestyle improvement	1		X			CDPA	–	–
C.2.2.2.	Action Step 2: Work with towns to allow more flexibility related to home occupations.	2	X					17	0
C.2.2.3.	Action Step 3: Increase affordable housing options/diversity.	3		X				–	–
C.2.2.4.	Action Step 4: Develop business options and incentive programs with DRED for businesses to relocate to reduce employee commute time.	4		X				–	–
C.2.2.5.	Action Step 5: Assess commute patterns with U.S. Census data when it becomes available in 2011.	5			X		DRED	–	–
General Leveraging Opportunities for this Action Category: Chambers of Commerce; NH DOT; NH Housing Finance Authority; BIA; HUD									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.2.	Sub-Theme 2: Vibrant Communities								
C.2.3.	Action Category 3: Conduct extensive efforts to reach out to community members to get them involved in broad range of community activities.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.3.1.	Action Step 1: Identify all-stars at local level and conduct regular workshops to build community leadership, e.g., Leadership Londonderry. Groups include PTA, churches, little league, women's club, Rotary Clubs, Lion's Clubs.	1	X				CDPA	20	0
C.2.3.2.	Action Step 2: Use a diverse range of outreach methods to engage and educate community members in civic dialogue about community issues including community message boards, websites, and community television.	2		X	X			–	–
General Leveraging Opportunities for this Action Category:									
RPC's									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.2.	Sub-Theme 2: Vibrant Communities								
C.2.4.	Action Category 4: Ensure adequate recreational opportunities for all residents.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.4.1.	Action Step 1: Assess current recreational infrastructure population location and needs to encourage sufficient recreational opportunities (compared to national standards). Identify and coordinate existing public access databases for regional recreational opportunities.	1	X				OEP; RPC	14	0
C.2.4.2.	Action Step 2: Incorporate recreational considerations in town master plans capital improvement plans and zoning ordinances.	2		X			Local Planning Boards; OEP; RPC's	–	–
C.2.4.3.	Action Step 3: Seek funding and resources to implement recreational improvements, e.g., land acquisition, playing field construction, etc.	3	X					19	0
C.2.4.4.	Action Step 4: Provide/encourage/create opportunities for regional collaborations for recreation.	4	X					12	0
General Leveraging Opportunities for this Action Category:									
OEP SCORP report; Recreation related community profiles by co-operative extension									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.2.	Sub-Theme 2: Vibrant Communities								
C.2.5.	Action Category 5: Strengthen social infrastructure in communities.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.5.1.	Action Step 1: Promote volunteerism in communities by recognizing achievements, raising awareness about opportunities, and recruiting new individuals who do not traditionally volunteer.	1	X					10	0
C.2.5.2.	Action Step 2: Develop a program for community-based service opportunities targeted to local and regional schools.	2	X				NH Dept. of Ed.; school superintendents	2	0
C.2.5.3.	Action Step 3: Conduct an assessment of social infrastructure in communities, including formal and informal gathering places, types and effectiveness of social/service/civic/cultural/other organizations.	3		X				-	-
C.2.5.4.	Action Step 4: Develop and implement recommendations for strengthening social infrastructure.	4			X			-	-
General Leveraging Opportunities for this Action Category:									
RPC's; Local Government Center fall planning law series; NH Charitable Foundation.									

C.	Theme C: Downtown/Village Centers & Community Vitality								
C.2.	Sub-Theme 2: Vibrant Communities								
C.2.6.	Action Category 6: Expand cultural opportunities and activities, e.g. art centers, music, etc.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
C.2.6.1.	Action Step 1: Assess current cultural infrastructure, population, location and needs to ensure that there are sufficient cultural opportunities (compared to national standards). Identify and coordinate existing cultural resources for regional cultural opportunities.	1	X				RPC; OEP	13	0
C.2.6.2.	Action Step 2: Seek funding to expand cultural opportunities and activities, e.g. art centers, music, etc.	2	X	X				11	0
C.2.6.3.	Action Step 3: Provide/encourage/create opportunities for regional collaborations for cultural activities.	3	X					6	0
General Leveraging Opportunities for this Action Category:									
NH Council on Arts and Humanities									

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.1.</i>	Action Category 1: Stimulate new business development and strengthen local economic development through financial and other incentives.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.1.1.</i>	Action Step 1: Identify geographic areas in each community suitable for new business development, e.g. access to municipal services.	1	X					30	4
<i>D.1.1.2.</i>	Action Step 2: Develop local and/or regional Economic Development Plans.	2	X					34	7
<i>D.1.1.3.</i>	Action Step 3: Consider establishing regional development or enterprise zones that provide financial and tax incentives to new businesses.	3		X				–	–
<i>D.1.1.4.</i>	Action Step 4: Develop incentives, conduct marketing, and provide flexibility for businesses to move to New Hampshire.	4			X			–	–
<i>D.1.1.5.</i>	Action Step 5: Work with local businesses to obtain financing from various state and federal programs, such as the NH Business Finance Authority and U.S. Small Business Administration.	5			X			–	–
<i>D.1.1.6.</i>	Action Step 6: Assist communities in rehabilitating old buildings to serve as incubators for new business development.	6			X		NH Preservation Alliance; NH Main Street Center; NH AIA; Plan NH	–	–
General Leveraging Opportunities for this Action Category:									
Local Chambers of Commerce, CDFA, Local Planning Boards, Local Economic Development Directors, BFA, DRED, Main St. Program, Corporate Partnerships.									

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.2.</i>	Action Category 2: Provide support for local and regional economic development corporations.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.2.1.</i>	Action Step 1: Strengthen financial support for regional economic development corporations to assist communities' economic development efforts.	1	X				Goristown Industrial Corp is a 1970's era NFP with old goal "Industrial PULPMT" and money in the bank-needs direction in updating goals and increasing activity (Tony Marts)	13	0
<i>D.1.2.2.</i>	Action Step 2: Assist communities in establishing new local economic development commissions.	2		X				—	—
<i>D.1.2.3.</i>	Action Step 3: Assist local economic development corporations in developing creative financial packages (DRED, regional economic development corporations).	3			X			—	—
General Leveraging Opportunities for this Action Category:									
DRED, Don Zizzi & Northeastern University Center for Urban and Regional Policy, Local Regional Planning Commissions, Economic Development Corporations, Municipal Governments, Legislature, CDFR.									

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.3.</i>	Action Category 3: Provide technical support to local entrepreneurs and town planners.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.3.1.</i>	Action Step 1: Assist local planners in conducting impact analysis to assess the impacts of proposed developments, including impacts on local tax rates.	1	X					29	0
<i>D.1.3.2.</i>	Action Step 2: Increase technical assistance to communities on economic and business development. (DRED, regional economic development corporations).	2		X				–	–
<i>D.1.3.3.</i>	Action Step 3: Improve business access to information on demographics, labor skills, human and natural resources, and infrastructure for towns and the region, e.g. websites, marketing.	3		X				–	–
<i>D.1.3.4.</i>	Action Step 4: Provide technical support to existing and new local businesses, including assistance in preparing business plans, regulatory requirements, etc.	4			X			–	–
<i>D.1.3.5.</i>	Action Step 5: Coordinate and leverage assistance from small business technical support centers to provide assistance to small businesses, such as the NH Small Business Development Center.	5			X			–	–
General Leveraging Opportunities for this Action Category:									
Regional Planning Commissions, Municipal Governments, Partnerships with Technical Schools/ Business Schools, SCORE.									

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.4.</i>	Action Category 4: Encourage green economic development and entrepreneurship.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.4.1.</i>	Action Step 1: Educate municipalities and school districts of the importance of energy efficiency and renewable power.	1	X				work with EPA New England's community energy challenge, which will help communities figure out how to save energy (contact: Lucy Edmonson); Partner with PSNH for Energy Education; LEED program outreach materials; green contractor association	25	0
<i>D.1.4.2.</i>	Action Step 2: Educate businesses on the importance of energy efficiency and renewable power options.	2		X				–	–
<i>D.1.4.3.</i>	Action Step 3: Educate citizens of the importance of energy efficiency and renewable power.	3		X				–	–
<i>D.1.4.4.</i>	Action Step 4: Help promote green economic development.	4			X			–	–
<i>D.1.4.5.</i>	Action Step 5: Attract green businesses to come to New Hampshire.	5			X			–	–
General Leveraging Opportunities for this Action Category:									
Public Service Company New Hampshire.									

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.5.</i>	Action Category 5: Promote local products and services.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.5.1.</i>	Action Step 1: Assist local businesses in marketing and promoting their products and services.	1	X					11	0
<i>D.1.5.2.</i>	Action Step 2: Support increased networking among local businesses.	2	X				Chamber of Commerce	1	0
<i>D.1.5.3.</i>	Action Step 3: Support formation of new local business-community associations and strengthen existing associations.	3	X					4	0
<i>D.1.5.4.</i>	Action Step 4: Promote tourism in the region, including exploring the idea of New Hampshire’s historic district scenic byways.	4		X				–	–
General Leveraging Opportunities for this Action Category:									
Super Markets, Newspaper Stories/Editorials, Chamber of Commerce, Merchant Associations, High school Agricultural/Business Organizations, Main St. Programs, Business Associations.									

D.	Theme D: Local Economy									
D.1.	Sub-Theme 1: Economic Vitality and Business Development									
D.1.6.	Action Category 6: Educate and involve public.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
D.1.6.1.	Action Step 1: Conduct community visioning forums to actively solicit community input on where they would like to see their community in 20 years.	1	X				Antioch Community Visioning; part of Master Plan Community Input process so can be paid for/done by individual communities	14	0	
D.1.6.2.	Action Step 2: Conduct extensive public education efforts on any proposed initiatives that support local economic development.	2	X					5	0	
General Leveraging Opportunities for this Action Category:										
Technical Schools, New Hampshire Technical Institutes, Regional/State Agencies, Newspapers, Local School/College Involvement As Facilitators, Coordinated efforts of all Town Boards, Chamber of Commerce, Senior High school Project for Graduation.										

<i>D.</i>	Theme D: Local Economy								
<i>D.1.</i>	Sub-Theme 1: Economic Vitality and Business Development								
<i>D.1.7.</i>	Action Category 7: Ensure adequate and appropriate training and education for local workforce.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
<i>D.1.7.1.</i>	Action Step 1: Increase University presence.	1	X					5	0
<i>D.1.7.2.</i>	Action Step 2: Link business community with higher educational system to provide appropriate training in anticipation of need.	1	X					4	0
<i>D.1.7.3.</i>	Action Step 3: Improve high school programs to include: a) vocational centers, b) college curriculum, c) robotics.	1	X					4	0
<i>D.1.7.4.</i>	Action Step 4: Certification programs for unskilled labor, for those who did not graduate from high school.	1	X					2	0
General Leveraging Opportunities for this Action Category:									
Technical Schools, New Hampshire Technical Institute, Colleges, Schools, Student Financial Aid Agencies.									

General Leveraging Opportunities for this Sub-Theme: DRED; RPC; SCORE; SBA; BIA; REDC; CDFA; Investigate leveraging opportunity with Northeastern Univ. School of Public Policy (DON 2121) to employ local E.D. assessment tool on regional basis.

D.	Theme D: Local Economy									
D.2.	Sub-Theme 2: Agriculture and Rural Working Landscapes									
D.2.1.	Action Category 1: Protect agricultural and forest lands from development pressures.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
D.2.1.1.	Action Step 1: Assess current and potential farmland for agricultural production, through the use of NRCS prime farmland soil data and aerial photography, as well as developing potential development threats, to determine which parcels to prioritize for protection.	1	X				NRCS (soils) some individual towns work with NRCS in assessing their priorities within their towns. Department of Agriculture sometimes has done this with Litchfield. Department of Transportation, Regional Planning Commissions, GRANIT data mapper, New Hampshire Fish and Game Wildlife Action Plan; RPC	35	2	
D.2.1.2.	Action Step 2: Undertake a range of land-use and conservation programs to protect farm and forest lands, including purchasing of conservation easements, supporting broader use of transfer of development rights, and through zoning of conservation/farmland districts. (See Theme B: Environmental Protection and Open Space for more details).	2		X			Natural Resource Conservation Services, County Conservation Districts, USDA Farm and Forest Protection Program	—	—	
General Leveraging Opportunities for this Action Category:										
Local Planning Boards, Conservation Commissions, Regional Planning Commissions, Society for the Protection of New Hampshire Forests, Land Trusts, Zoning changes at town level, Floodplain Protection, Manchester Community Gardens.										

D.	Theme D: Local Economy									
D.2.	Sub-Theme 2: Agriculture and Rural Working Landscapes									
D.2.2.	Action Category 2: Encourage consumers to purchase locally-produced agricultural products.								May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.	
D.2.2.1.	Action Step 1: Support programs that link consumers and producers of locally-grown foods, i.e. "buy-local" campaigns, farmers markets, agritourism, agritainment.	1	X				UNH Extension. Department of Ag; state ag dept.; NOFA (New England Organic Farmers Assoc.); give examples of local markets to support local products (i.e.. Farmers market approach applied to other products); NH Farmers Market Association; wine makers in Jeweltown (sp?)...working to develop a "wine loop" in SNH-work w/ these individuals to tie in local produce stands and markets.	34	1	
D.2.2.2.	Action Step 2: Work with large grocery stores and other key institutions such as schools to commit to purchasing local food (farm to restaurant, farm to school, etc.) .	2		X			Gail McWilliam Jellie of the NH Department of Agriculture in the division of Agricultural Development Hannaford Grocers	—	—	
<i>Action Category Continued on the Next Page</i>										

D.2.2.3.	Action Step 3: Educate public about importance of local food self-sufficiency (strategic importance in emergency situations).	3	X				UNH Extension. Department of Ag; USDA farmer educators; NOFA	24	1
D.2.2.4.	Action Step 4: Encourage consumers to buy shares in community-supported agricultural (CSA) programs.	4	X				UNH Extension. Department of Ag; 4H, UNH coop extension, local media	10	0
General Leveraging Opportunities for this Action Category:									
Chamber of Commerce, Public TV, NH Farm Bureau, Local Supermarkets, Local Markets, Merchants Association, Vocational/ Agricultural Programs at Schools, Newspapers - Editorials, Articles, Letter to the Editor, etc., Local Elementary School/High school Education Programs, Farmers Markets, Main St. Programs.									

D.	Theme D: Local Economy								
D.2.	Sub-Theme 2: Agriculture and Rural Working Landscapes								
D.2.3.	Action Category 3: Provide financial assistance to support local farming activities.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
D.2.3.1.	Action Step 1: Legislative Issues, financial incentives, grants, low rate financing.	1	X				Farm Viability Task Force; DRED; CDFA; work w/ county delegation to promote more legislation to protect agriculture	17	2
D.2.3.2.	Action Step 2: Maintain current use taxes with higher penalties.	2	X					20	0
D.2.3.3.	Action Step 3: Promote the establishment of more agricultural subdivisions.	3	X				RPC, OEP; DES new model ordinance	15	0
D.2.3.4.	Action Step 4: Provide funds from Transfer Development Rights to support farming activities.	4		X				—	—
D.2.3.5.	Action Step 5: Lending pools, agri-business incubators.	5			X			—	—
D.2.3.6.	Action Step 6: Put incentives in business profit tax and agricultural tax to benefit farmers.	6			X			—	—
General Leveraging Opportunities for this Action Category:									
State Agencies, State Legislative Initiatives, USDA, Farm Cooperatives, Corporate Partnerships.									

D.	Theme D: Local Economy								
D.2.	Sub-Theme 2: Agriculture and Rural Working Landscapes								
D.2.4.	Action Category 4: Provide technical assistance to farmers to enhance profitability.							May 31 voting	
		Importance	Year 2	Year 3	Year 4	Year 5+	Possible Leveraging Opportunities	All	Loc. Govt.
D.2.4.1.	Action Step 1: Help farmers establish an agricultural business plan.	1	X				The Natural Resource Business Institute, NH Farm Viability Task Force Report; DRED, state ag.; help farmers establish an ag business plan (Rockingham Co. Conservation District, UNH Coop Extension)	16	0
D.2.4.2.	Action Step 2: Assist farmers in managing direct marketing strategies, i.e. Community Supported Agriculture (CSA), farmers markets.	2		X				–	–
D.2.4.3.	Action Step 3: Assist farmers with materials and training for "how to" in relation to growing crops, raise livestock, land use, etc.	3		X			UNH Extension	–	–
D.2.4.4.	Action Step 4: Expand access and training to a seasonal labor force.	4			X		H-2A Guest Worker Program	–	–
D.2.4.5.	Action Step 5: Expand training opportunities and management education for farm operators (including energy efficiency and operations).	4			X			–	–
D.2.4.6.	Action Step 6: Establish an apprenticeship program for young farmers.	5				X		–	–
<i>Action Category Continued on the Next Page</i>									

D.2.4.7.	Action Step 7: Create a web portal for farmers to access to receive technical assistance (financial support, marketing resources, investment opportunities, grant resource and assistance, etc.).	6	X			NH Department Of Agriculture; work with existing CSAs to establish discussions for what works; ID potential host towns and spread the work to farmers and selectboard/planning/RP Cs; legislature	10	0
----------	---	---	---	--	--	---	----	---

General Leveraging Opportunities for this Action Category:
 LCHIP Support in Legislation, Local Conservation Commissions, DRED, Local Chambers of Commerce, Grange, 4-H, Legislative i.e.. Tax structure, State Agencies, NH Department of Agriculture, UNH Cooperative Extension, USDA, Colleges, Tech Schools, NH Farm Cooperatives, Manchester Community Gardens and Education Center, Moose Plate Grants, Beginner Farmers of NH.

General Leveraging Opportunities for this Sub-Theme: UNH Coop Extension, Farm Bureau and others can be helpful--in all cases organizations need financial and staff resources to "add" this work to existing plans of work; Coalition for sustaining NH Agriculture; POC Noda Haddod, ; NH Timberland Owners Association; Dept of Ag; Food Coop Association; CSA Association; Current Use Org (non-profit); Non-profit land trusts; look into cellulosic feedstock for ethanol production as a way to keep a working rural landscape; Forests/ wood lots need to be considered more; Char-Belle Farm; NRCS-USDA Sue Huey.